

REPORT TO CABINET

Title: **SERVICE MONITORING REPORT**

Date: 28 October 2010

Member Reporting: Councillor Kellaway

Contact Officer(s): Andrew Brooker, Head of Finance, x6341

Wards affected: All

1. SUMMARY

- 1.1 This report reviews the Royal Borough's current projected pattern of spend against its approved estimate. Appended are the Strategic Directors reports on their relative performance.
- 1.2 Overall, Services are projecting expenditure in excess of approved budget of £1,102k this month with additional expenditure in Children's Services (+£560k), Adult & Community Services (+£400k), Resources (+£202k) and Environmental Services (+£40k) being offset by reductions in and Policy, Performance & Planning (-£100k). The Adult & Community Services projection reflects the revenue impact of some changes being made to the financing of the capital programme.
- 1.3 Strategic Directors have been charged with introducing measures to contain this additional expenditure. A detailed review is being undertaken over the coming month, led by the Chief Executives Management team to look in detail at initiatives that can be deferred or stopped in order to address the currently projected overspend on services.
- 1.4 Reserves at the year-end are anticipated to be £5.157m. General Reserve balances are expected to be £3.968m with a total of £1.189m being held in the Economic Contingency Reserve. This compares with a position at the start of the year of £5.789m, with £4.6m in General Reserves (after carry forwards) and £1.189m in the economic contingency.
- 1.5 The LAA reward grant is due to be received late in this financial year. The current estimate is shown net of payments to partners. Whilst, it remains part of the Council's Financial Strategy that reward grants are initially placed in the Development Fund to pump-prime future efficiency or service improvement initiatives, in the current financial climate the grant has been held in the General Fund so that it can form part of the wider discussions on the 2011/12 budget.

2. RECOMMENDATION: That:

- 2.1 The provisional revenue and capital outturn figures be noted, and the slippage of £3.375m and variance £2.112m of as detailed in Appendix H be approved.
- 2.2 The virements of £250k from the capital financing budget to Adult & Community Services as outlined in para 4.2 be approved.
- 2.3 Directors work with Lead Members to develop proposals to contain expenditure within current budget limits.

What will be different for residents as a result of this decision?

The Council is responsible for ensuring that it has put in place the proper arrangements to secure economy, efficiency and effectiveness in its use of resources. If the management of services and their budgets are not regularly reviewed, any and all services for residents could be adversely affected and Council Tax levels may be affected.

3. SUPPORTING INFORMATION

Economic Forecasts

- 3.1 HM Treasury produces a monthly summary of a selection of independent economic forecasts. Set out below are tables which compare 20 economic forecasts made between September 2nd and September 9th 2010. They do not represent the Treasury's own view.

Forecast for 2010

	Lowest	Average	Highest
GDP Growth (per cent)	1.2	1.6	1.9
Inflation (Q4 per cent)			
CPI	2.4	2.7	3.3
RPI	3.0	4.1	4.7
Average Earnings	1.5	2.4	5.8
Claimant Unemployment (Q4 million)	1.33	1.51	1.60
Bank Base Rate (Q4 per cent)	0.5	0.5	1.2

Forecast for 2011

	Lowest	Average	Highest
GDP Growth (per cent)	1	1.8	2.8
Inflation (Q4 per cent)			
CPI	1.9	2.5	3.7
RPI	2.4	3.6	4.9
Average Earnings	1.6	2.7	6.1
Claimant Unemployment (Q4 million)	1.20	1.58	1.90
Bank Base Rate (Q4 per cent)	0.5	1.3	3.2

3.2 For the Council the messages from these numbers seem to include:

- The economy continuing to emerge from recession, with stronger than previously expected growth in 2010 and remaining steady in 2011
- Inflation falling from current peak, but remaining above the target 2% in 2011;
- Interest rates rising by the end of 2011 but expected to stay lower for longer;
- Unemployment starting to fall by the end of 2010, but rising slightly in 2011

Comprehensive Spending Review

3.3 The Coalition Government is due to announce its Comprehensive Spending Review on 20th October 2010. The details of the Review will arrive too late to be included in the service monitoring report. However a verbal update will be given at Cabinet.

Budget Movements

3.4 There have been a number of budget movements since the 1st April 2010. A summary of the movements approved to date appears below:

2010-11 Budget Movements

Budget Movements Statement 2010-11 To 30th September 2010

	£'000
Original Budget	85,207
Changes Approved up to July Cabinet	398
July	
Supplementary budget for Tribal expenditure (funded by Development fund)	100
August	
Community Services Early Retirement Pension Costs	20
State Visit	15
Public Inquiry into village green in Wraysbury	20
Bray Studios health & safety prosecution case	100
September	
MyDex project	10
Travellers costs	36
Development Fund monies for Externalisation Project	95
Reduction to Area Based Grants	(914)
Development Fund monies for Lean Systems Thinking (balancing amount)	109
Adult Services / Capital Financing virement	250
2010/11 Area Based Grant not in base budget – January Guarantee / LSC Transfer	254
Total Changes for October Cabinet	450
New Service Expenditure Budget	85,700

Reports from Strategic Directors

- 3.5 Each Director has summarised their service pressures in Appendices B to F. However the key pressures remain:

In Adult Social Care with increased demand for residential and nursing home care and high cost learning disability cases.

A thorough analysis of budget lines has been undertaken and shows longer term structural problems with the budget profile, such as over projection of continuing health care funding from the PCT of £200k reduced over some years and the managed vacancy factor. Work continues on this to realign budget and income for next year.

4. OVERALL POSITION

- 4.1 Overall Reserves are expected to stand at £5.157m (including the contingency reserve of £1.189m). This compares to an overall reserves position of £5.789m at the start of the year. In addition the Council has provision of £1.165m in its Development Fund for support future cost saving or service development initiatives

	Development Fund £'000	Contingency Reserve £'000
Last Reported Balance	1,469	1,189
Movements In	0	0
Movements Out	-304	-0
Closing Balance	1,165	1,189

- 4.2 The Council is clearly facing a challenging time both in terms of containing current year expenditure within approved estimates and the restricted resources that will be available following the Comprehensive Spending Review. It is important that the Council maintains maximum flexibility in terms of the Reserves it holds. Revenue Reserves can be applied to both revenue and capital purposes but the same is not true of most capital reserves. The recommendation in front of Cabinet takes advantage of the £250k under spend on the Boyn Grove project. Funds released can now finance expenditure that would otherwise have been a call on the Capital Fund. This enables the Capital Fund contribution to be reduced and the budget vired to Adult & Community Services.

5. CAPITAL

Capital Funding

5.1 Capital Budget Movements

The approved 2010-11 capital budget stands at £60.863m.

	Exp	Inc	Net
	£'000	£'000	£'000
Approved Budget September 2010	60,863	(48,812)	12,051
Variances identified	(2,112)	1,905	(207)
Slippage to 2010/11	(3,375)	2,662	(713)
Projected capital programme 2010/11	55,376	(44,245)	11,131

5.2 There has been a slippage of £3.375m in the currently approved capital programme into 2011/12, relating to Windsor Parking, but the remaining schemes totalling £55.376m are on target for 2010-11.

5.3 Overall Programme Status

The project statistics show the following position as at the end of September 2010. For comparison purposes the figures for September 2009 are also shown:

	10-11	09-10
Number of Schemes in Programme	427	488
Yet to Start	7%	10%
In Progress	45%	53%
(Of which Ongoing Annual Programmes e.g. Disabled Facilities Grant)	7%	7%
Completed	32%	22%
Devolved Formula Capital Grant schemes	16%	15%

6. OPTIONS AVAILABLE AND RISK ASSESSMENT

6.1 Options

	Option	Comments	Financial Implications
1.	Accept the report	Directors have a responsibility for managing their Services within the Budget approved by Council. Cabinet has limited power to vary those budgets within the overall budget and policy framework or to re-define the priorities agreed when the budget was approved. Cabinet does however have responsibility for considering the impact on future year's	Revenue Capital

	Option	Comments	Financial Implications
		budgets of the decisions taken.	
2.	Reject the report	This is not an option as The Local Government Act 2003 requires the Royal Borough to monitor its financial position	Revenue Capital

6.2 Risk assessment

Risk assessments are carried out as a matter of course for the delivery of individual services. The main financial risks are included on the Council's Risk Register. The removal of budget from Directors reduces their flexibility when cost pressures arise during the year. In mitigation, where manager are unable to contain costs within revised budget provisions they can bid against the contingency pool containing the budget reduction.

The Councils Financial Strategy outlines the measures available to it in the event of a series of events that lead to significant projected budget variances being reported.

7. CONSULTATIONS CARRIED OUT

No specific consultation is carried out as this is a regular monitoring report.

8. COMMENTS FROM THE OVERVIEW AND SCRUTINY PANEL

Relevant components of this report will be considered by each of the four scrutiny panels as part of their next round of meetings.

IMPLICATIONS

9. The following implications have been addressed where indicated below.

Financial	Legal	Human Rights Act	Planning	Sustainable Development	Diversity Equality &
✓	✓	N/A	N/A	N/A	N/A

Background Papers: None

Adult & Community Services Directorate Service Performance - Quarter 2 2010/11

This is a snapshot of performance in the Directorate for Quarter 2 of 2010/11. The information covers the following services:

- Adult Social Care
- Housing Policy Unit
- Libraries, Arts & Heritage
- Leisure Services

The information is displayed in four parts:

1. Key achievements in the last quarter
2. Achievements expected next quarter
3. Expected future pressure concerns
4. Performance trends

Key Achievements by service in the last Quarter	
<p>Adult Social Care Unit Manager: Keith Skerman</p>	<ul style="list-style-type: none"> • 80 residents now have a personal budget, and another 175 in the Self Directed Support process • successful update of PARIS client record system to encompass self directed support process • Consultation with staff in respect of wind down of internal homecare service • Development of a strategy for working with User Led Organisations under the Transforming Social Care policy
<p>Housing Policy Unit Unit Manager: Chris Thomas</p>	<ul style="list-style-type: none"> • On site with Boyn Grove Development • Manor Green School and Respite Unit operational • B&B numbers maintained at Govt. target of zero. • On site with Park House supported housing scheme
<p>Libraries, Arts & Heritage Mark Taylor</p>	<ul style="list-style-type: none"> • Commencement of RFID self service at Maidenhead Library • Conclusion of lighting improvement project at Maidenhead Library • Highest ever take up and completion of 'Summer Reading Challenge'. Starters 3,060 (+16% on 2009) Finishers 1,976 (+18% on 2009) and finishers as a % of starters were 65% (63% in 2009) • Launch of Maidenhead TVP CESP by Home Secretary Right Honourable Mrs Theresa May MP marking conclusion of roll out of the service across all libraries. • Agreement of new stock supply contractors saving c.£10K through increased levels of supplier

	<p>discounts</p> <p>Appointment of contractors for delivery of the museum at the Guildhall</p>
<p>Unit Leisure services Unit Manager Kevin Mist</p>	<ul style="list-style-type: none"> • Opened new leisure centre at Cox Green School • Over 20000 visits to 13-19 programme • 6 parks awarded green flags • Opened new car park at Charters Leisure Centre <p>Planted 30000 daffodil bulbs</p>

What each service expects to achieve in the next quarter	
<p>Adult Social Care Unit Manager: Keith Skerman</p>	<ul style="list-style-type: none"> • 250 residents to have a personal budget • commence work with successful tenderers for care provided to Adults with Learning Disabilities in supported living schemes • commence tender process for Domiciliary services, replacing current homecare contracts and expanding to cover a range of services consistent with personal budget requirements • Winding down of internal homecare service
<p>Housing Policy Unit Unit Manager: Chris Thomas</p>	<ul style="list-style-type: none"> • Maintain numbers in B&B at zero.
<p>Libraries, Arts & Heritage Mark Taylor</p>	<ul style="list-style-type: none"> • Commencement of Charging for Use of Library PCs • Consultation on possible changes to which days the container library visits which community • Start of contractors work to refurbish the Guildhall <p>Completion of the design works for the museum content</p>
<p>Unit Leisure Services Unit Manager Kevin Mist</p>	<ul style="list-style-type: none"> • <i>Open new all weather pitch at Charters Leisure Centre</i> • <i>Open new fountain at Bridge Gardens</i> • <i>Start work on Goswells Park improvements</i> • <i>Start planting over 350 trees</i> • <i>Complete works on hard landscaping Oakley Green cemetery</i> <p><i>TVAC contract re-tendering advertised</i></p>

Expected future pressure concerns		
<p>Adult Social Care Unit Manager: Keith Skerman</p>	<p>Concern</p> <ul style="list-style-type: none"> • Increase in demand for intensive packages of care for people with a learning disability • Increase in demand for domiciliary services • Increase in demand for residential care and residential nursing care for the elderly • Increase in the numbers of people with mental health problems requiring residential services 	<p>Countermeasure</p> <ul style="list-style-type: none"> • Review of current packages to ensure they are appropriate to current needs and best value. • Development of preventative services and acceleration of roll out of personal budgets • Analysis of causes underlying this trend to identify actions to reduce demand such as potential development of advice service for potential “wealth depleters” (people who choose to enter residential care and fund themselves, who later run out of funds and request Council support) • Review of current packages to ensure they are appropriate to current needs and best value.
<p>Housing Policy Unit Unit Manager: Chris Thomas</p>	<ul style="list-style-type: none"> • Possible increase in homelessness applications 	<ul style="list-style-type: none"> • Continue to operate a Housing Options approach to avoid costly B&B placements.
<p>Libraries, Arts & Heritage Mark Taylor</p>	<ul style="list-style-type: none"> • Continuing pressure on budget coupled with increasing use of the service 	<ul style="list-style-type: none"> • Maintain close monitoring of bottom line and exploration of ways to improve performance within existing resources
<p>Unit Leisure Services Unit Manager Kevin Mist</p>	<ul style="list-style-type: none"> • Decline in membership sales in gyms • Decline in swimming attendances 	<ul style="list-style-type: none"> • Develop new products and continue to aggressively market service to capitalise on January sales • Invest in new features to increase entertainment value of pools for families

Performance Trends	
<p>Adult Social Care Unit Manager: Keith Skerman</p>	<ul style="list-style-type: none"> • Drug users: effective treatment; NI 40 Number of drug users recorded as being in effective treatment; Target 226 Actual 248 • Older Person Independence: rehabilitation / intermediate care; NI 125 Achieving independence for older people through rehabilitation/ intermediate care; Target 87.5% Actual 86.5% • NI 130 Social Care clients receiving Self Directed Support Target 12.5% Actual 8.6% • NI 132 Timeliness of social care assessment (all Adults) Target 87% Actual 94.5% • NI 133 Timeliness of social care packages following assessment • Target 91% Actual 92.8%
<p>Housing Policy Unit Unit Manager; Chris Thomas</p>	<ul style="list-style-type: none"> • NI 156 Number of households living in Temporary Accommodation. Target 25 Actual 17 • No. of households in B&B at end of month Target 5 Actual 3 • NI 141 Percentage of vulnerable people achieving independent living Target 75% Actual 75%
<p>Libraries, Arts & Heritage Mark Taylor</p>	<p>KPI Results to end of August 2010:</p> <ul style="list-style-type: none"> • Physical & Virtual Visits to Libraries 390,810 • Physical & Virtual Visits to Museums 20,079 • Visitors & participants for arts centres 27,094 <p>Libraries & museum income £94,259</p>
<p>Unit Leisure Services Unit Manager Kevin Mist</p>	<ul style="list-style-type: none"> • All football pitches fully let for the season • 300 residents on waiting list for allotments • Attendances at Leisure centres 6% down on last year • Budgets remain balanced with tight control on expenditure

REVENUE BUDGET MONITORING STATEMENT

Appendix A

SUMMARY	2010/11		
	Budget	Approved Estimate	Projected Variance
	£000	£000	£000
Children's Services			
Individual Schools Budget	69,823	73,195	0
Central Schools Budget	9,338	6,542	388
Dedicated Schools Grant	(79,541)	(80,128)	(388)
Education & Childcare Services	2,330	2,508	67
Families & Young People	4,440	3,964	70
Safeguarding & Specialist Services	10,009	9,965	438
Children's Services Management	959	988	(15)
Total Children's Services	17,360	17,035	560
Adult & Community Services			
Adult Social Care	14,911	29,454	380
Specific Government Grants	14,198	0	0
Housing	2,693	2,606	20
Leisure Services	1,656	1,676	0
Libraries, Information, Heritage & Arts	2,778	2,778	0
Adult Management	208	208	0
Total Adult & Community Services	36,443	36,721	400
Environmental Services			
Highways & Engineering	4,777	4,706	(40)
Streetcare & Operations	4,211	4,211	(10)
Public Protection & Sustainability	10,187	10,259	30
Asset Management	(1,026)	(1,071)	(130)
Parking Services	(2,834)	(2,789)	200
Corporate Management	260	260	(10)
Total Environmental Services	15,575	15,576	40
Resources			
Strategic Director of Resources	217	227	0
HR	939	939	0
Legal	801	821	0
Finance	905	905	0
ICT	2,866	2,866	0
Commercial	651	1,030	0
Procurement	194	194	0
Customer & Business Services Group	4,243	4,243	0
Resources Services	(909)	(919)	202
Total Resources	9,907	10,306	202
Policy, Performance & Planning			
Chief Executive Office	1,061	1,101	0
Policy and Performance	2,643	2,649	0
Planning Services	2,219	2,312	(100)
Total Policy, Performance & Planning	5,923	6,062	(100)
TOTAL EXPENDITURE	85,207	85,700	1,102
Transfer from Earmarked Reserves	(16)	(16)	0
Contribution from Development Fund	0	(575)	0
LAA Reward Grant	0	0	(775)
VAT Claim	0	0	(85)
Levies-			
Environment Agency	130	130	0
Capital Financing inc Interest Receipts	5,896	5,646	100
NET REQUIREMENTS	91,217	90,885	342
Less - Special Expenses	(1,063)	(1,063)	0
Transfers (from)/to Area Based Grants		625	
Transfer (from)/ to balances	0	(290)	(342)
GROSS COUNCIL TAX REQUIREMENT	90,154	90,157	0
Working Balances	4,079	4,600	4,310
Transfers on balances carried forward from 2009-10	0	(25)	0
Other transfers (from)/to balances	0	(265)	(342)
	4,079	4,310	3,968
Contingency Reserves			1,189
Total			5,157

ADULT & COMMUNITY SERVICES SUMMARISED EXPENDITURE AND INCOME

ADULT & COMMUNITY SERVICES DIRECTLY MANAGED COSTS	2010/11		Variance- Manager's Projection	Notes
	Budget	Approved Estimate		
	£000	£000	£000	
ADULT SOCIAL CARE				1 - 5
Expenditure	41,589	42,082	435	
Income	(12,480)	(12,628)	(55)	
Net	29,109	29,454	380	
HOUSING				
Expenditure	3,163	3,137	20	
Income	(470)	(531)	0	
Net	2,693	2,606	20	
LEISURE SERVICES including:- Parks, Cemeteries & Leisure Centres				
Expenditure	9,213	9,233	0	
Income	(7,558)	(7,558)	0	
Net	1,656	1,676	0	
LIBRARY INFORMATION HERITAGE & ARTS				
Expenditure	2,999	2,999	0	
Income	(222)	(222)	0	
Net	2,778	2,778	0	
ADULT MANAGEMENT				
Expenditure	208	208	0	
Income	0	0	0	
Net	208	208	0	
TOTAL DIRECTLY MANAGED COSTS	36,443	36,721	400	

DETAIL MONITORING TO SEP 2010 (OCT CABINET)

ADULT & COMMUNITY SERVICES DIRECTLY MANAGED COSTS	2010/11		Projected Outturn	Variance- Managers Forecast	Previously Anticipated Variance	If variance reported, note on following page refers
	Budget	Approved Estimate				
	£000	£000	£000	£000	£000	
ADULT SOCIAL CARE						
Adult Social Care Management -Expenditure	1,212	1,187	1,187	0	0	
Adult Social Care Magement -Income	(395)	(395)	(395)	0	0	
Net	816	791	792	0	0	A1
Joint Commissioning Team-Expenditure	819	919	937	18	(10)	
Joint Commissioning Team-Income	(125)	(224)	(242)	(18)	0	
Net	695	695	695	0	(10)	A2
Elderly Care Mgmt-Expenditure	17,256	17,351	17,415	64	19	
Elderly Care Mgmt-Income	(5,334)	(5,434)	(5,435)	(1)	(101)	
Net	11,922	11,917	11,980	63	(82)	A3
Elderly Intermediate Care Mgmt-Expenditure	3,253	3,305	3,305	0	7	
Elderly Intermediate Care Mgmt-Income	(920)	(737)	(737)	0	0	
Net	2,333	2,568	2,568	0	7	A4
Elderly Provider-Expenditure	598	598	596	(2)	0	
Elderly Provider-Income	(45)	(45)	(45)	0	0	
Net	553	553	551	(2)	0	A5
Elderly & Physical Disability-Expenditure	21,107	21,254	21,315	62	26	
Elderly & Physical Disability-Income	(6,299)	(6,216)	(6,216)	(1)	(101)	
Summary	14,808	15,038	15,099	61	(75)	
Learning Disability Care Mgmt-Expenditure	10,810	11,084	11,407	323	292	
Learning Disability Care Mgmt-Income	(3,756)	(3,765)	(3,765)	0	0	
Net	7,054	7,319	7,642	323	292	A6
Learning Disability Provider-Expenditure	2,816	2,791	2,791	0	1	
Learning Disability Provider-Income	(625)	(725)	(724)	1	15	
Net	2,191	2,066	2,067	1	16	A7
Learning Disability-Expenditure	13,627	13,876	14,198	322	292	
Learning Disability-Income	(4,381)	(4,490)	(4,489)	1	15	
Summary	9,245	9,385	9,709	324	308	
Mental Health-Expenditure	2,632	2,602	2,622	20	20	
Mental Health-Income	(177)	(177)	(177)	0	0	
Net	2,456	2,426	2,446	20	20	A8
Drug Action Team-Expenditure	865	908	945	37	0	
Drug Action Team-Income	(775)	(788)	(825)	(37)	0	
Net	89	119	120	0	1	A9
Concessionary Transport-Expenditure	1,327	1,337	1,313	(25)	0	
Concessionary Transport-Income	(327)	(338)	(338)	0	0	
Net	1,000	1,000	975	(25)	0	A10
Specific Government Grants-Expenditure	0	0	0	0	0	
Specific Government Grants-Income	0	0	0	0	0	
Net	0	0	0	0	0	A11
TOTAL ADULT SOCIAL CARE	29,109	29,454	29,834	380	244	
HOUSING						
Housing General-Expenditure	839	827	847	20	0	
Housing General-Income	(374)	(394)	(394)	0	0	
Net	465	433	453	20	0	A12
Supporting People Management-Expenditure	2,324	2,310	2,310	0	0	
Supporting People Management-Income	(96)	(137)	(137)	0	0	
Net	2,227	2,172	2,173	0	0	A13
TOTAL HOUSING	2,693	2,606	2,626	20	0	

DETAIL MONITORING TO SEP 2010 (OCT CABINET)

ADULT & COMMUNITY SERVICES DIRECTLY MANAGED COSTS	2010/11		Projected Outturn	Variance- Managers Forecast	Previously Anticipated Variance	If variance reported, note on following page refers
	Budget	Approved Estimate				
	£000	£000	£000	£000	£000	
COMMUNITY SERVICES						
LEISURE SERVICES						
Community Services Unit-Expenditure	802	822	822	0	0	
Community Services Unit-Income	(12)	(12)	(12)	0	0	
Net	790	810	810	0	0	A14
Allotments-Expenditure	31	31	31	0	0	
Allotments-Income	(7)	(7)	(7)	0	0	
Net	24	24	24	0	0	A15
Cemeteries & Churchyards-Expenditure	237	237	237	0	0	
Cemeteries & Churchyards-Income	(199)	(199)	(199)	0	0	
Net	38	38	38	0	0	A16
Parks & Open Spaces-Expenditure	1,177	1,177	1,177	0	0	
Parks & Open Spaces-Income	(249)	(249)	(249)	0	0	
Net	928	928	928	0	0	A17
Thames Valley Athletic Centre-Expenditure	125	125	125	0	0	
Thames Valley Athletic Centre-Income	0	0	0	0	0	
Net	125	125	125	0	0	A18
Windsor Leisure Centre-Expenditure	3,307	3,307	3,307	0	0	
Windsor Leisure Centre-Income	(3,551)	(3,551)	(3,551)	0	0	
Net	(244)	(244)	(244)	0	0	A19
Magnet Leisure Centre-Expenditure	2,743	2,743	2,743	0	0	
Magnet Leisure Centre-Income	(3,010)	(3,010)	(3,010)	0	0	
Net	(267)	(267)	(267)	0	0	A20
Charters Leisure Centre-Expenditure	213	213	213	0	0	
Charters Leisure Centre-Income	(218)	(218)	(218)	0	0	
Net	(5)	(5)	(5)	0	0	A21
Cox Green Leisure Centre-Expenditure	139	139	139	0	0	
Cox Green Leisure Centre-Income	(146)	(146)	(146)	0	0	
Net	(7)	(7)	(7)	0	0	A22
Community Leisure Services-Expenditure	439	439	440	0	0	
Community Leisure Services-Income	(166)	(166)	(166)	0	0	
Net	274	274	274	0	0	A23
TOTAL LEISURE SERVICES	1,656	1,676	1,676	0	0	
LIBRARY INFORMATION, HERITAGE & ARTS						
Library & Information Services-Expenditure	2,717	2,717	2,717	0	0	
Library & Information Services-Income	(222)	(222)	(222)	0	0	
Net	2,496	2,496	2,496	0	0	A24
Heritage-Expenditure	84	84	84	0	0	
Heritage-Income	0	0	0	0	1	
Net	84	84	84	0	1	A25
Arts-Expenditure	198	198	198	0	0	
Arts-Income	0	0	0	0	0	
Net	198	198	198	0	0	A26
TOTAL LIBRARIES, INFORMATION, ARTS & HERITAGE	2,778	2,778	2,778	0	1	
ADULT MANAGEMENT						
Adult Management-Expenditure	208	208	208	0	0	
Adult Management-Income	0	0	0	0	0	
Net	208	208	208	0	0	A27
TOTAL ADULT MANAGEMENT	208	208	208	0	0	
TOTAL DIRECTLY MANAGED COSTS	36,443	36,721	37,121	400	245	

ADULT & COMMUNITY SERVICES VARIANCES

Note no	Ref from detail pages	Approved Estimate £'000	Variation Previous £'000	Variation Now £'000	First Reported	Action By	Explanation
1	A2	695	(10)	0	Jul-10		<u>Joint Commissioning Team</u>
2	A3	11,917	(82)	63	Jul-10		<u>Elderly Care</u> This variance arises from a number of items including an anticipated reduction in the volume of work undertaken by the in-house homecare service offset by an increase in the work taken up by private sector providers; additional income from higher occupancy at Queens Court. Recent significant increase in demand for places in residential nursing care and for homecare has turned a projected underspend into a projected overspend.
3	A4	2,568	7	0	Sep-10		<u>Elderly Intermediate Care</u> Reduction in income from Continuing Healthcare since review of criteria.
4	A5	553	0	(2)			<u>Elderly Provider</u>
5	A6	7,319	292	323	Jul-10		<u>Learning Disability Care</u> 11 new placements by end of year due to young people in transition from childrens services, young people leaving college resulting in the loss of Learning & Skills Council funding, individuals moving out of home due to elderly carers in poor health or lone carers in stressed situations. One individual new to service, high risk and placed at £100k. One new transition placement with full cost of service £172k, less 50% PCT CHC contribution. Action taken to maximise CHC claim and identifying better value placement.
6	A7	2,066	16	1	Aug-10		<u>Learning Disability Provider</u> A reduction in income of £15k will result due to a service user from another local authority ceasing to attend the Brunel Centre. Offset by not replacing two staff who have left. Additional income from Continuing Healthcare fees for 100% Health funded individuals using day services and respite.
7	A8	2,426	20	20	Jul-10		<u>Mental Health</u> Similar to the budget for people with a Learning Disability there are small number of young adults with mental health problems who are likely to require funding in residential colleges from September. The increased cost is due in part to the number of such people requiring funding, and in part to the transfer of the responsibilities from the Learning and Skills Council (LSC) to Local Authorities. This gives rise to an estimated pressure of £50k this year. This is offset by a proposed saving of £30k from the holding staff vacancies.

Note no	Ref from detail pages	Approved Estimate	Variation Previous	Variation Now	First Reported	Action By	Explanation
		£'000	£'000	£'000			
8	A9	119	1	0			<u>Drug Action Team</u> Drug Team costs are demand led and the first half year has been significantly over budget and this is expected to continue estimated at £37k. Received rebate from Turning Point of £32k which was not budgeted for and some other miscellaneous income
9	A10	1,000	0	(25)			<u>Concessionary Transport</u> Invoices for use of bus passes lower than predicted so far, and fewer transport related direct payments issued.
10	A12	433	0	20			<u>Housing General</u> Demand for interest free loans continues, and this is being managed by the Housing Options Team but a reduction in loan repayments has been noted. Action to reduce the number of loans has been taken, but cannot fully offset the repayment reduction.
		36,721	245	400			

CAPITAL PROGRAMME 2010-11

September 2010 @ 16/09/10

	2010/11 APPROVED BUDGET			2010/11 WORKING ESTIMATE			PROJECTIONS - GROSS EXPENDITURE					
	Gross (£'000)	Income (£'000)	Net (£'000)	Gross (£'000)	Income (£'000)	Net (£'000)	Gross Actual Exp (£'000)	2010/11 Projected (£'000)	2011/12 SLIPPAGE Projected (£'000)	TOTAL Projected (£'000)	VARIANCE Projected (£'000)	VARIANCE Projected (%)
Portfolio Summary												
Policy, Performance & Planning												
Planning & Development	607	(182)	425	881	(217)	664	120	881	0	881	0	0%
Policy & Performance	40	0	40	50	0	50	59	50	0	50	0	0
Total Policy, Performance & Planning	647	(182)	465	931	(217)	714	179	931	0	931	0	0
Resources												
Business Improvement	451	0	451	746	0	746	383	746	0	746	0	0%
CSC	241	0	241	410	0	410	218	410	0	410	0	0%
Other	220	(140)	80	459	(179)	280	118	182	277	459	0	0%
Total Resources	912	(140)	772	1,615	(179)	1,436	719	1,338	277	1,615	0	0
Environment												
Local Transport Plan	7,555	(5,300)	2,255	8,767	(6,491)	2,276	3,202	10,850	210	11,060	2,293	26%
Parking Schemes	7,230	(7,050)	180	7,540	(7,270)	270	310	1,610	1,870	3,480	(4,060)	-54%
Operations	161	(61)	100	798	(373)	425	(12)	778	0	778	(20)	-3%
Public Protection	1,546	(416)	1,130	2,171	(546)	1,625	1,307	2,171	0	2,171	0	0%
Asset Management	968	0	968	1,504	0	1,504	(278)	1,104	390	1,494	(10)	-1%
Total Environment	17,460	(12,827)	4,633	20,780	(14,680)	6,100	4,529	16,513	2,470	18,983	(1,797)	-9
Childrens												
Non Schools	1,467	(1,467)	0	3,184	(2,950)	234	0	3,185	0	3,185	1	0%
Schools - Non Devolved	16,968	(16,718)	250	22,484	(22,107)	377	5,662	22,488	0	22,488	4	0%
Schools - Devolved Capital	1,501	(1,501)	0	3,813	(3,812)	1	905	3,813	0	3,813	0	0%
Total Childrens	19,936	(19,686)	250	29,481	(28,869)	612	6,567	29,486	0	29,486	5	0
Adult												
Adult Social Care	50	0	50	1,985	(635)	1,350	286	1,985	0	1,985	0	0%
Housing	45	(5)	40	71	(5)	66	(268)	71	0	71	0	0%
Learning & Care - General	165	(115)	50	292	(242)	50	35	292	0	292	0	0%
Library & Information Service	832	(301)	531	1,942	(558)	1,384	383	1,938	4	1,942	0	0%
Leisure Centres	500	(470)	30	713	(575)	138	237	389	324	713	0	0%
Outdoor Facilities	1,572	(1,477)	95	3,053	(2,852)	201	722	2,433	300	2,733	(320)	-10%
Total Adult	3,164	(2,368)	796	8,056	(4,867)	3,189	1,395	7,108	628	7,736	(320)	-4
Total Committed Schemes	42,119	(35,203)	6,916	60,863	(48,812)	12,051	13,389	55,376	3,375	58,751	(2,112)	-3
External Funding	(£'000)			(£'000)				(£'000)				
Government Grants	(31,942)			(41,518)				(37,889)				
Developers' Contributions	(2,070)			(5,458)				(4,608)				
Other Contributions	(1,191)			(1,836)				(1,748)				
Total External Funding Sources	(35,203)			(48,812)				(44,245)				
Total Corporate Funding	6,916			12,051				11,131				

**Overall Projected Expenditure and Slippage
To October 2010 Cabinet**

Variations are reported as follows:-

		Exp	Inc	Net	
Local Transport Plan					
CE24	Highway Maintenance - Pothole Prevention	- 48	- -	48	Surfacing/Potholes are being managed as one Programme-see CE14.Projected underspend to fund additional costs re Peascod Street Improvements (CG48)
CE30	Congestion Reduction/Air Quality Improvements	30 -	30	-	Increased scope of Scheme re Albert Road,Windsor £30K.Funded from S106 06/01804 £15K, £15K to be identified
CE31	St Leonards Road/Imperial Rd-Junction Improvements	5	-	5	Additional costs to be funded from savings elsewhere (CF34).Journals outstanding to CCTV
CE33	Thames Bridge Maidenhead	- 50	- -	50	Awaiting final accounts from Contractors
CE71	Local Safety Schemes	10	-	10	Schemes reviewed to accommodate £350K loss of LTP Grant in 2010/11.Additional work agreed with Members re A30/Broomhall Lane £10K.S106 Funded-to be identified
CE73	Cycle Network	- 25	25	-	Budget includes £25K Newlands - to be vired to CG44
CF34	Station Hill,C'ham Rise-Foot	- 4	- -	4	Balance of provision not required.Fund overspend re CE31
CF59	Traffic Management Schemes	- 15	15	-	Schemes reviewed to accommodate £350K loss of LTP Grant in 2010/11. Additional costs re Lower Cookham Rd Zebra crossing 13K (S106 funded 06/02
CF86	Verge Parking/Verge Protection	- 30	30	-	100% funded from Housing Associations. Expenditure and Income Budgets to be adjusted to reflect agreed Programme
CG17	S106 Traffic Management Schemes	1	-	1	2K to be journalled to Newlands Project.Additional Contractor Costs re Brockenhurst
CG36	Peascod Street Improvements	48	-	48	Road,Ascot £1K
CG38	Windsor & Eton Relief Road Major Scheme	2,371 -	2,371	-	Scope of Scheme increased.Offset by savings in the Resurfacing Programme(CE24)
CG44	Town Centre-Newlands Schl Imps (Cycling,Ped.Cross)	50 -	50	-	Increase Budget by £21K re Clarence Road Subway Improvements - S106 Funded 09/00903 £10K,09/00921 £11K.Increase Budget by £350K to reflect actual Grant received (£5M).Clarence Road Scheme (£2M) now being undertaken as part of the WERR Project - funding in.
CG46	Safer Roads-Specific Road Safety Grant	- 50	50	-	25K allocation in Cycling (CE73),25K in Traffic (CF59).Virement to be requested. Schemes reviewed to accommodate £350K loss of LTP Grant in 2010/11.Payment to Safer Roads Partnership to be cancelled
Parking Schemes					
CE56	Health And Safety Car Parks	- 40	- -	40	40K Virement to be approved re CCTV Scheme (CG26)
CE64	Additional Parking Provision for Windsor	- 4,000	4,000	-	Thames Footbridge element not currently progressing and external funding has not been received-reduce £2M Expenditure and Income Budgets accordingly.Budget includes £2M for Clarence Road now being undertaken as part of the WERR Scheme (CG38).
CG23	Windsor Dials - Conversion to Pay and Display	- 60	- -	60	Schemes reviewed to accommodate £350K loss of LTP Grant in 2010/11.Scheme now included in WPTS project (CE64).
CG26	Additional CCTV Monitoring at various Car Parks	40	-	40	40K Virement to be approved re CCTV Scheme (CE56)
Operations					
CN36	Alleygating	- 20	- -	20	Schemes reviewed to accommodate £350K loss of LTP Grant in 2010/11.£5K retained - no requests at present

		Exp	Inc	Net	
Asset Management					
CM27	Town Hall / York House-Air Conditioning	- 10	-	- 10	Scheme to be deleted following Programme review
Outdoor Facilities					
CL30	P&OS-Purchase of Land re New Parks	- 320	320	-	Delete budget - no longer required. Incorporated in Manor Green project
Non Schools					
CKSX	Childrens Centre Phase 3	- 26	26	-	Revised 10-11 provision to reflect in year SSEYG grant reductions, revised sum will be fully expended.
CKTN	Datchet Childrens Centre	18 -	18	-	Additional budget for 2010 (£25K) approved at January Cabinet, fully committed and confirmed funding,
CKTP	Larchfield Childrens Centre	4 -	4	-	Slight overspend will be funded by unallocated pot CKSX
CKTS	Broom Farm Children's Centre	2 -	2	-	Fully committed and will be spent by year end, slight overspend funded by CKSX (£2K)
CKUT	South Ascot CC Satellite Phase II	3 -	3	-	
Schools - Non Devolved					
CH04	Holyport Manor - Respite	159 -	159	-	Request to move funding as now approaching the final contract figures add £159K
CH07	Holyport Manor - Old School Removals	- 224	224	-	Some of the Contingency now committed approval to move funding to meet final contract figures remove £224K
CH09	Leisure Facilities - Build	97 -	97	-	As agreed CPSC Nov 2009 reduce equip. budget CH10 and increase build budget CH09 for Leisure Facilities (£97K).
CH10	Leisure Facilities-Equipment,Fixtures & Fittings	- 29	29	-	As approved by AB additional £3K S106 funding for equipment .
CK25	King's Court First - PCP	1 -	1	-	approval to increase budget £1K, higher costs
CK33	Primary Strategy Capital	- 1	1	-	Approval to decrease budget to fund Kings Court CK25 (£1K)
CK60	Kitchen Grant	- 19	19	-	CMT approval for various movements to CKSC, CK67 &CK66 change in costings
CK61	Eton Porny Conversion of Servery	- 109	109	-	Request last month to move £109K to CK60 unallocated
CK63	St Luke's Upgrade of Kitchen and Servery	- 34	34	-	Tenders in lower cost approval to put unused budget to CK60 requested July 2010
CKSC	Windsor Boys Upgrading Kitchen	104 -	75	29	Higher cost as missed summer slot due to lack of electrical supply, approval to add £104K to budget funded from kitchen Grant, as tenders from other schemes have come in lower than the budgeted figures.
CKUF	Courthouse Kitchen Improved Ventilation & Refurb.	36 -	36	-	Tenders higher, approval to fund from CKTL, Kitchen Grant £36K
CKUG	Furze Platt Junior Increase Capacity of Kitchen	77 -	77	-	Tenders higher, approval to fund from CKTL, modernisation grant (54K) and Kitchen Grant (23K)
CKUL	Windsor Girls Replace Heating Mains	- 54	54	- 108	have approval to move £54K to CKUG FPJ Kitchen
		- 2,112	1,905	- 207	

Overall Projected Capital Programme Slippage

To October 2010 Cabinet

Slippage is identified as follows

		Exp	Inc	Net	
Local Transport Plan					
CE71	Local Safety Schemes	40	-	40	London Rd/ Silwood Road and Heatherwood roundabout schemes deferred with some design work only.
CE82	Highway Drainage Schemes	40	-	40	Hatchgate Lane and School Lane schemes deferred
CF59	Traffic Management Schemes	100	- 50	50	Courthouse Road zebra crossing and Clarence Rd/ Alma Road schemes deferred.
CG08	Intelligent Traffic Systems	30	- 30	-	Maidenhead VMS scheme deferred.
Parking Schemes					
CE64	Additional Parking Provision for Windsor	1,870	- 1,870	-	Detailed Financial profiling now complete and Programme has been rephased accordingly.
Asset Management					
CM10	Fire, H&S and Glazing Compliance	50	-	50	Programme reviewed - delay schemes to 2011/2012
CM38	Council Buildings Re-wiring / Re-cabling	250	-	250	Programme reviewed - delay schemes to 2011/2012
CM64	Town Hall-Electrical Rewire (2nd Floor)	90	-	90	Programme reviewed - delay schemes to 2011/2012
Library & Information Service					
CL87	Old Windsor Library-Extension	4	-	4	Project rephased subject to capital programme review
Leisure Centres					
CR24	Windsor L.C.-Squash Courts	250	- 250	-	Planning application submitted, project should commence in March 2011
CR59	Charters R.C.-Changing Facilities	74	- 74	-	Project design stage
Outdoor Facilities					
CL19	P&OS-Alexandra Gardens	40	- 40	-	Awaiting S106 collection
CL31	P&OS-Thames-side Parks,Mhd: Guards Club etc	50	- 50	-	Phased project awaiting S106 contribution from Kings Quarter development
CL34	P&OS-Allens Field Improvements	140	- 140	-	S106 to be identified
CL38	P&OS-Grenfell Park Improvements	70	- 70	-	Only ramp scheduled for Autumn due to reduced S106 collection
Resources					
CG31	Carbon Management Schemes	277	- 88	189	Projects previously identified were not suitable following further research. New projects to be identified by energy manager.
		3,375	- 2,662	713	